

Board of Directors & Corporate Auditors

— NTT DoCoMo, Inc. —



Masao Nakamura, President and Chief Executive Officer
 Kunio Ishikawa, Senior Executive Vice President
 Masayuki Hirata, Senior Executive Vice President
 Seijiro Adachi, Senior Executive Vice President

President and Chief Executive Officer

Masao Nakamura

Senior Executive Vice Presidents

Masayuki Hirata

Kunio Ishikawa

Seijiro Adachi

Executive Vice Presidents

Kei-ichi Enoki

Yasuhiro Kadowaki

Takanori Utano Chief Technical Officer

Kiyoyuki Tsujimura

Shunichi Tamari

Takashi Sakamoto

Shuro Hoshizawa

Yoshiaki Ugaki Chief Financial Officer

Senior Vice Presidents

Hideki Niimi

Yojiro Inoue

Harunari Futatsugi

Bunya Kumagai

Seiji Tanaka

Hiroaki Nishioka

Fumio Nakanishi

Akio Ooshima

Masatoshi Suzuki

Fumio Iwasaki

Tsuyoshi Nishiyama

Keiji Tachikawa

Masayuki Yamamura

Corporate Auditors

Keisuke Nakasaki*

Shinichi Nakatani*

Satoshi Fujita*

Shoichi Matsuhashi*

Michiharu Sakurai

(As of June 18, 2004)

* Full-time Corporate Auditors