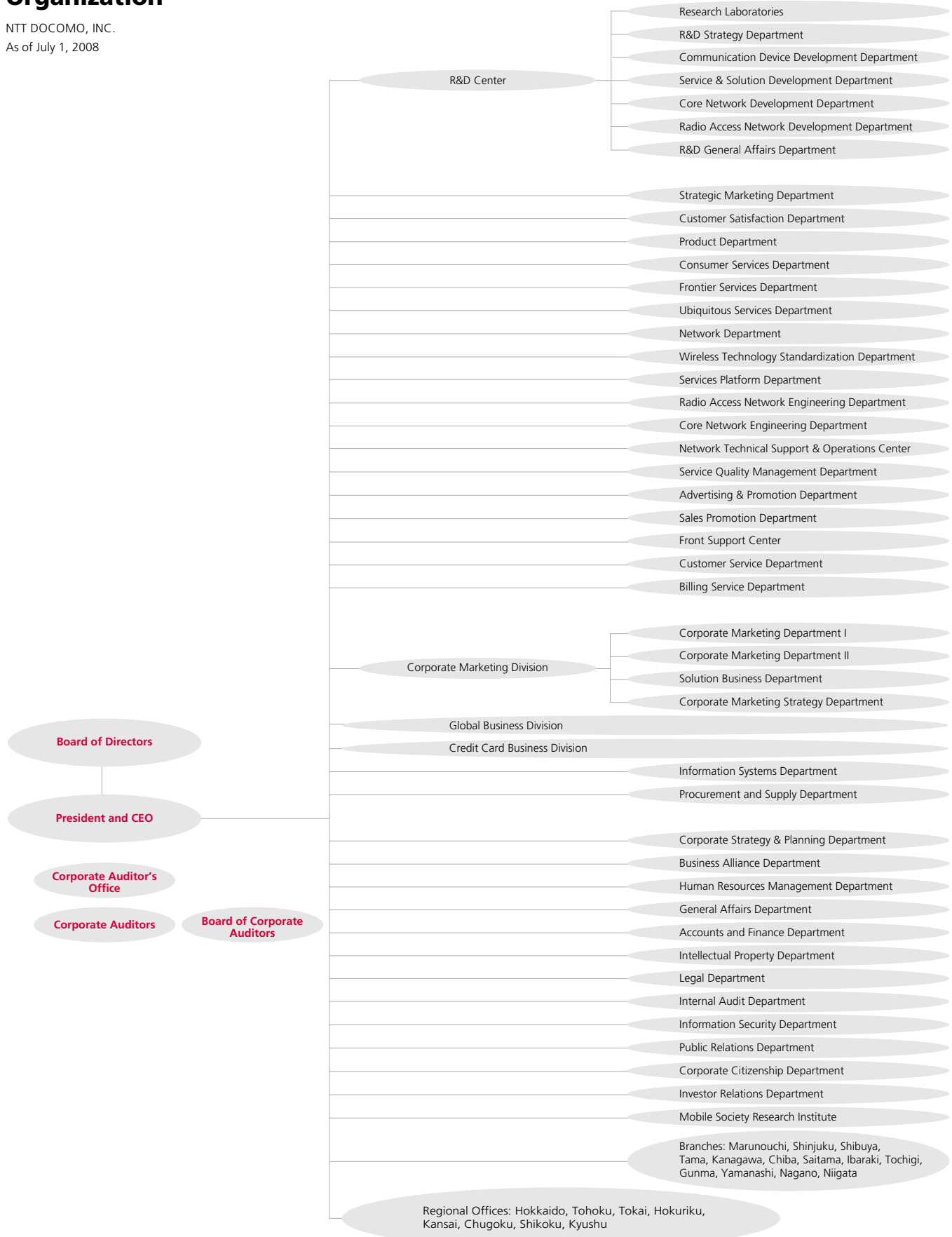


Organization

NTT DOCOMO, INC.
As of July 1, 2008



Overseas Bases / Subsidiaries and Affiliates

As of July 1, 2008

Overseas Bases

| Name | | Main Line(s) of Business |
|---|-----------------|---|
| DoCoMo Europe Limited | London | Development of DOCOMO's integrated overseas strategy in Europe |
| DoCoMo i-mode Europe B.V. | Amsterdam | Support of overseas expansion of <i>i-mode</i> in Europe |
| NTT DoCoMo USA, Inc. New York Head Office | New York | Development of DOCOMO's integrated overseas strategy in the United States |
| NTT DoCoMo USA, Inc. Washington D.C. Division | Washington D.C. | Surveys on regulations in the United States |
| NTT DoCoMo USA, Inc. Hawaii Office | Hawaii | Management of the DOCOMO WORLD Counter Hawaii |
| NTT DoCoMo, Inc. Paris Representative Office | Paris | Research into regulations, markets, etc., in Europe |
| NTT DoCoMo, Inc. Beijing Representative Office | Beijing | Liaison with the Chinese Government and related agencies Collection of data concerning China's mobile communications |
| NTT DoCoMo, Inc. Shanghai Representative Office | Shanghai | Collection of data concerning opportunities for new business in China |
| NTT DoCoMo, Inc. Singapore Representative Office | Singapore | Collection of data concerning mobile communications in seven ASEAN countries (Singapore, Indonesia, Thailand, Philippines, Malaysia, Brunei, and Myanmar) and India |
| NTT DoCoMo, Inc. Hanoi Representative Office | Hanoi | Collection of data concerning mobile communications in three ASEAN countries (Vietnam, Laos and Cambodia) |
| NTT DoCoMo, Inc. Philippine Branch | Manila | Advisory activities for PLDT and SMART |
| 都客夢(上海)通信技術有限公司 DOCOMO China Co., Ltd. | Shanghai | Provision of mobile solutions and other services for companies in China. |
| Research & Development | | |
| DoCoMo Communications Laboratories USA, Inc. | California | Research focused on next-generation Internet technology Proposals and research concerning international standardization |
| DoCoMo Capital, Inc. | California | Search for and investment in venture companies with innovative state-of-the-art technology applicable to mobile communications services |
| DoCoMo Communications Laboratories Europe GmbH | Munich | Research focused on next-generation platform technology Participation in research/standardization projects in Europe |
| 都科摩(北京)通信技術研究中心有限公司 DoCoMo Beijing Communications Laboratories Co., Ltd. | Beijing | Research into cutting-edge wireless technology aimed at the next generation of mobile communications Participation in standardization activities in China |

Subsidiaries and Affiliates

| Name | Voting Right Ownership | Main Line(s) of Business |
|--|------------------------|---|
| Service subsidiaries: 28 | | |
| DoCoMo Service Inc. | 100.00% | Support for billing services of mobile phones |
| DoCoMo Engineering Inc. | 100.00% | Design, construction and maintenance of telecommunication facilities |
| DoCoMo Mobile Inc. | 100.00% | Maintenance of cellular phone handsets and logistics operations |
| DoCoMo Support Inc. | 100.00% | Operation of call centers and support for sales agents |
| DoCoMo Systems, Inc. | 100.00% | Development and maintenance operations of internal information systems, sales of hardware relating to information systems |
| DoCoMo Technology, Inc. | 100.00% | Commissioned research and development on mobile communication from NTT DoCoMo |
| DoCoMo Business Net, Inc. | 100.00% | Sales agent business and sales support operations |
| DoCoMo Sentsu, Inc. | 100.00% | Sale, installation and maintenance of maritime satellite mobile phones and aircraft phones |
| 20 other companies | | |
| Other subsidiaries: 93 | | |
| e Engineering Inc. | 100.00% | Support for maintenance of communication facilities of DOCOMO |
| Business Expert Inc. | 100.00% | Support for billing services of DOCOMO |
| D2 Communications Inc. | 51.00% | Management and posting of advertisements on <i>i-mode</i> Website |
| DoCoMo.com, Inc. | 100.00% | Consulting service for information providers on mobile Internet |
| NIPPON DATA COM Co., Ltd. | 66.24% | Information system operations and outsourcing operations |
| NTT DoCoMo USA, Inc. | 100.00% | Support for DOCOMO's overseas deployment in the United States |
| DoCoMo Communications Laboratories Europe GmbH | 100.00% | Research activities for next-generation platform technology based in Europe |
| DoCoMo Communications Laboratories USA, Inc. | 100.00% | Research activities for next-generation Internet technology based in the United States |
| DoCoMo Europe Limited | 100.00% | Support for DOCOMO's overseas development in Europe |
| DoCoMo i-mode Europe B.V. | 100.00% | Support for <i>i-mode</i> overseas development in Europe |
| DOCOMO interTouch Pte. Ltd. | 100.00% | Holding company for corporate group that provides high-speed Internet connection services and video distribution services for hotels worldwide |
| Guam Cellular & Paging | 100.00% | Mobile phone business and miscellaneous businesses in Guam and the Commonwealth of Northern Mariana Islands |
| Mobile Innovation Company Limited | 74.88% | Vehicle traffic control operations in Thailand |
| 80 other companies | | |
| Affiliates: 15 | | |
| Hutchison Telephone Company Limited | 24.10% | Cellular operator in Hong Kong |
| Tower Records Japan Inc. | 42.10% | Sales of music software, movie software and music-related products, etc. |
| NIPPON TELECOMMUNICATIONS NETWORK CO., LTD | 37.43% | Network service business |
| FeliCa Networks, Inc. | 38.00% | Development and production/sales licensing of mobile FeliCa IC chip; operation of mobile FeliCa service platform |
| Sumitomo Mitsui Card Co., Ltd. | 34.00% | Credit card services |
| NTT Broadband Platform, Inc. | 22.00% | Network service business via wireless network and sales of goods utilizing informations system |
| Philippine Long Distance Telephone Company | 14.22% | Fixed-line communications operations in the Philippines |
| 8 other companies | | |

Corporate Data

As of March 31, 2008

Company Name

NTT DoCoMo, Inc.

The name DoCoMo is derived from the first letters of the phrase:

“DO COmmunications Over The MObile Network”

Address

Head Office:

11-1, Nagata-cho 2-chome, Chiyoda-ku, Tokyo 100-6150, Japan

Tel: (03) 5156-1111

New York Head Office:

NTT DoCoMo USA, Inc.

101 Park Avenue, 41st F1. New York, NY 10178

Tel: +1 212 994 7222

Common Stock

¥949,679,500,000

Date of Establishment

August 1991

Number of Employees (consolidated)

22,100

Independent Certified Public Accountants

KPMG AZSA & Co., an audit corporation incorporated under the Japanese Certified Public Accountants Law, and the Japan member firm of KPMG International, a Swiss Cooperative

IR Contact

IR Division

Tel: +81 3 5156 1111

Fax: +81 3 5156 0271

e-mail: ir@nttdocomo.co.jp

<http://www.nttdocomo.co.jp/english/ir/>

NTT DoCoMo, Inc. provides information on its own Website

URL: <http://www.nttdocomo.com/>

Stock Information

As of March 31, 2008

Transfer Agent

Mitsubishi UFJ Trust and Banking Corporation
Corporate Agency Department
4-5, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8212, Japan
Tel: +81 3 3212 1211

Depository for American Depositary Receipts ("ADRs")

(As of July 1, 2008)

The Bank of New York Mellon Corporation
101 Barclay Street, New York, NY 10286, U.S.A.
U.S. Callers: (888) BNY ADRS
Non-U.S. Callers: +1 866 239 0235

Stock Listings

Tokyo Stock Exchange, First Section listed October 1998 (Code: 9437)
New York Stock Exchange listed March 2002 (Symbol: DCM)
London Stock Exchange listed March 2002 (Symbol: NDCM)

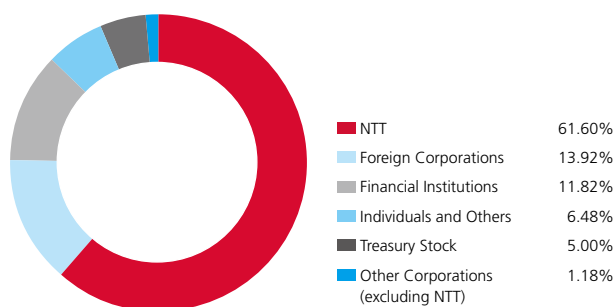
Number of Shares

Authorized: 188,130,000
Issued: 44,870,000

Number of Shareholders

340,517

Distribution of Ownership among Shareholders

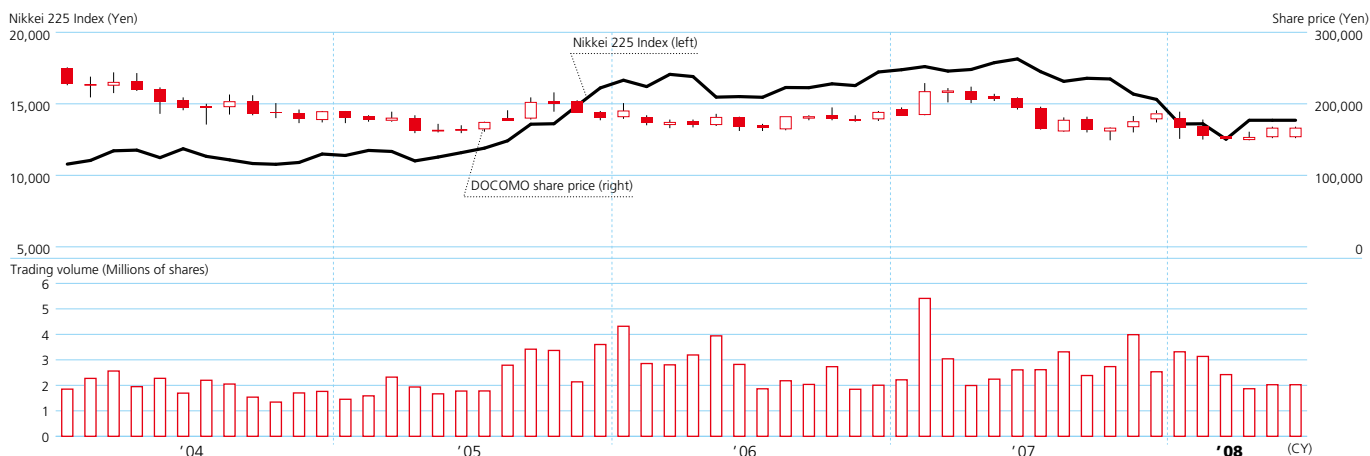


Major Shareholders

| | Number of shares held | Percentage of total issued shares (%) |
|---|-----------------------|---------------------------------------|
| Nippon Telegraph and Telephone Corporation | 27,640,000 | 61.60 |
| The Master Trust Bank of Japan, Ltd. (Trust Account) | 1,223,754 | 2.73 |
| Japan Trustee Services Bank, Ltd. (Trust Account) | 1,218,530 | 2.72 |
| State Street Bank and Trust Company 505103 | 321,120 | 0.72 |
| Hero & Co. | 314,377 | 0.70 |
| Japan Trustee Services Bank, Ltd. (Trust Account 4) | 221,195 | 0.49 |
| State Street Bank and Trust Company | 212,583 | 0.47 |
| Trust & Custody Services Bank, Ltd. (Securities Investment Trust Account) | 200,140 | 0.45 |
| JPMorgan Chase Bank 380055 | 192,347 | 0.43 |
| Mellon Bank NA as Agent for its Client Mellon Omnibus US Pension | 191,174 | 0.43 |
| Total | 31,735,220 | 70.73 |

Note: Treasury stocks are not included in the above list

Stock Performance of DOCOMO on the Tokyo Stock Exchange



* The figure for the Nikkei 225 Index is the closing price on the last trading day of each month.

* The share price has been adjusted to reflect the stock splits (five-for-one) that took effect in May 2002.



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NTT DOCOMO, INC.



This annual report is printed with soy ink on recycled paper.

Printed in Japan