



NTT DoCoMo, Inc.

RESULTS FOR THE NINE MONTHS
OF THE FISCAL YEAR ENDING MAR. 31, 2008

January 29, 2008

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Forward-Looking Statements

This presentation contains forward-looking statements such as forecasts of results of operations, management strategies, objectives and plans, forecasts of operational data such as expected number of subscribers, and expected dividend payments. All forward-looking statements that are not historical facts are based on management's current plans, expectations, assumptions and estimates based on the information currently available. Some of the projected numbers in this report were derived using certain assumptions that are indispensable for making such projections in addition to historical facts. These forward-looking statements are subject to various known and unknown risks, uncertainties and other factors that could cause our actual results to differ materially from those contained in or suggested by any forward-looking statement. Potential risks and uncertainties include, without limitation, the following:

new market entrants, competition from other cellular service providers or other technologies, and other factors, could limit our acquisition of new subscribers, retention of existing subscribers and ARPU, or may lead to an increase in our costs and expenses. 2. The new services and usage patterns introduced by our corporate group may not develop as planned, which could limit our growth. 3. The introduction or change of various laws or regulations or the application of such laws and regulations to our corporate group could

1. As competition in the market becomes more fierce due to changes in the business environment caused by Mobile Number Portability,

- restrict our business operations, which may adversely affect our financial condition and results of operations. 4. Limitations in the amount of frequency spectrum or facilities made available to us could negatively affect our ability to maintain and improve our service quality and level of customer satisfaction.
- 5. The W-CDMA technology that we use for our 3G system and/or mobile multimedia services may not be introduced by other overseas operators, which could limit our ability to offer international services to our subscribers.
- 6. Our domestic and international investments, alliances and collaborations may not produce the returns or provide the opportunities we expect.
- 7. As electronic payment capability and many other new features are built into our cellular phones, and services of parties other than those belonging to our corporate group are provided through our cellular handsets, potential problems resulting from malfunctions, defects or loss of handsets, or imperfection of services provided by such other parties may arise, which could have an adverse effect on our financial condition and results of operations.
- 8. Social problems that could be caused by misuse or misunderstanding of our products and services may adversely affect our credibility or corporate image.
- 9. Inadequate handling of confidential business information, including personal information by our corporate group, contractors and other factors, may adversely affect our credibility or corporate image.
- 10. Owners of intellectual property rights that are essential for our business execution may not grant us the right to license or otherwise use such intellectual property rights on acceptable terms or at all, which may limit our ability to offer certain technologies, products and/or
- services, and we may also be held liable for damage compensation if we infringe the intellectual property rights of others. 11. Earthquakes, power shortages, malfunctioning of equipment, software bugs, computer viruses, cyber attacks, hacking, unauthorized
- access and other problems could cause systems failures in the networks required for the provision of services, disrupting our ability to offer services to our subscribers and may adversely affect our credibility or corporate image.
- 12. Concerns about wireless telecommunications health risks may adversely affect our financial condition and results of operations.
- 13. Our parent company, Nippon Telegraph and Telephone Corporation (NTT), could exercise influence that may not be in the interests of our other shareholders.





FY2007 Third Quarter Results Highlights

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2007/4-12

2006/4-12

SLIDE No.

	(1Q~3Q) (1)	(1Q~3Q) (2)	Changes (1) →(2)	(full-year) (3) (As announced on Oct. 26, 2007)	Progress to forecast (2)/(3)
Operating Revenues (Billions of yen)	3,597.0	3,522.0	-2.1%	4,667.0	75.5%
Cellular Services Revenues (Billions of yen)	3,157.6	3,060.5	-3.1%	4,060.0	75.4%
Operating Income (Billions of yen)	676.9	625.0	-7.7%	780.0	80.1%
Income Before Income Taxes (Billions of yen)	680.7	628.7	-7.6%	785.0	80.1%
Net Income (Billions of yen)	403.7	376.5	-6.7%	476.0	79.1%
EBITDA (Billions of yen)*	1,242.9	1,206.9	-2.9%	1,595.0	75.7%
EBITDA Margin (%) *	34.6	34.3	-0.3 points	34.2	
Adjusted Free Cash Flow (Billions of yen) **	31.9	361.2	+1,032.3%	460.0	78.5%

^{*} For an explanation of the calculation processes for these numbers, please see the reconciliations to the most directly comparable financial measures calculated and presented in accordance with GAAP on Slide 29 and the IR page of our website, www.nttdocomo.co.jp.

**Adjusted free cash flow excludes the effects of uncollected revenues due to bank holidays at the end of the fiscal year and changes in investment for cash management purposes with original maturities of longer than three months.

2008/3 E

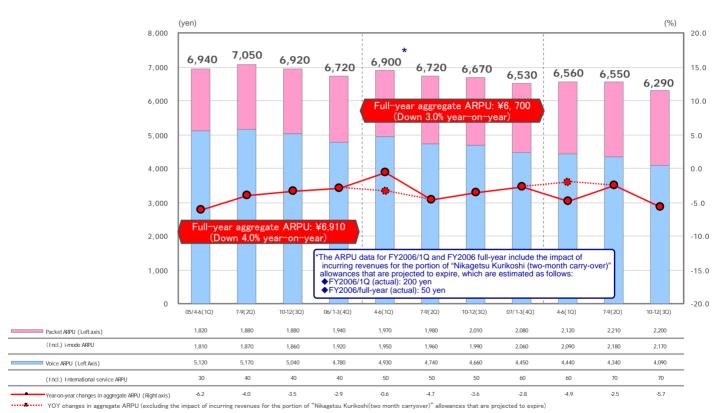
- ■Operating income: ¥625 billion (Down ¥51.9 billion year-on-year)
 - Progress of FY2007 full-year forecast: 80.1%
- **■**Operating revenues: Down ¥75 billion year-on-year
 - Cellular services revenues: Down ¥97.1 billion

(Inclusive of ¥26.7 billion impact of accounting change in FY2006 to initially recognize as revenues the portion of "*Nikagetsu Kurikoshi*" (two-month carry-over) allowances that are projected to expire)

- **■**Operating expenses: Down ¥23.1 billion year-on-year
 - Non-personnel expenses dropped ¥44.8 billion year-on-year due to reduction of distributor commissions including the impact of the new handset purchase methods, and decline in cost of equipment sold, etc.
 - Depreciation/amortization increased ¥20.6 billion year-on-year due to impact of changes in maximum depreciatable amount, etc.

Cellular (FOMA+mova) ARPU

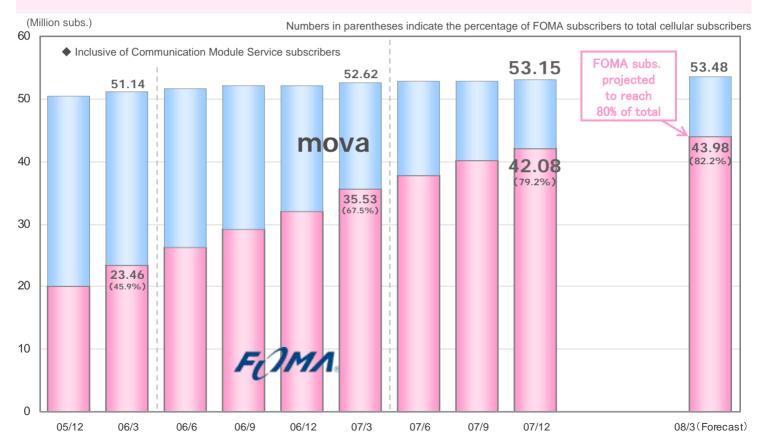
ARPU for FY2007/3Q was 6,290 yen (Down 5.7% year-on-year)
 Packet ARPU was 2,200 yen (Up 9.5%)

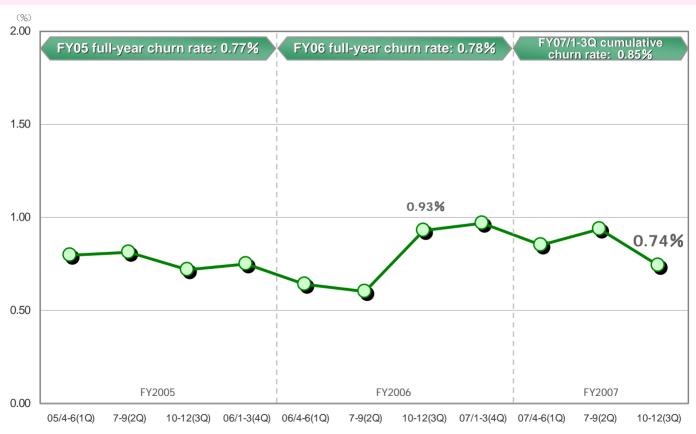


[•] International service-related revenues, which had not been included in previous reports, have been included in the ARPU data calculations as of the fiscal year ended Mar. 31, 2006, in view of their growing contribution to total revenues.

Subscriber Migration to FOMA

• FOMA subscribers reached 42.08 million as of Dec. 31, 2007 (79.2% of DoCoMo's total cellular subscribers)

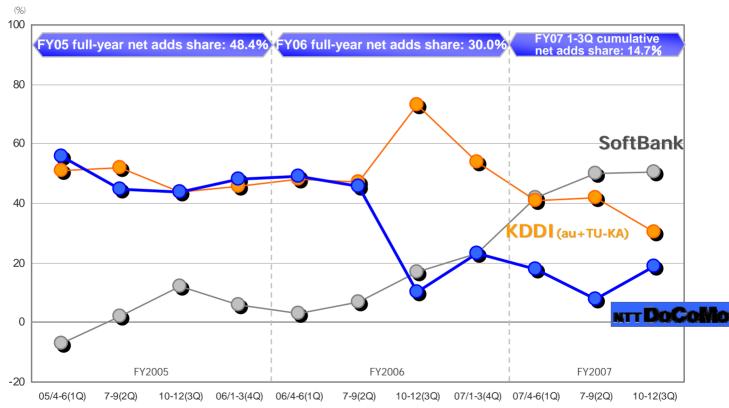




[◆] Inclusive of Communication Module Service subscribers

Market Share of Net Additions

DoCoMo's market share of net additions in FY2007/3Q was 18.9%



- ◆ Source of data used in calculation: Telecommunications Carriers Association (TCA)
- ◆ Subscribers of EMOBILE, Ltd. are not included





Planned Actions for FY2007

New Discount Services

Uptake of new discount services has grown steadily

■ Combined subscriber count of "Fami-wari MAX 50", "Hitoridemo Discount 50" and "Office-wari MAX 50" billing plans:

As of Dec. 31, 2007: Approx. 17.6 million







(Launched Sept. 22, 2007)

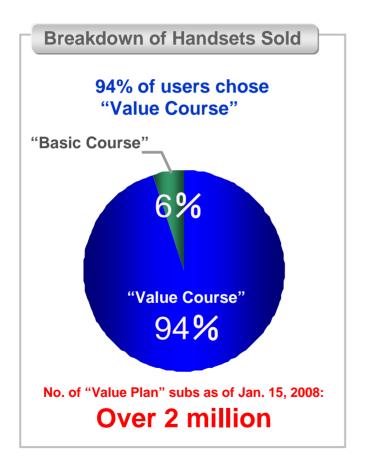
Increase time-binding contracts

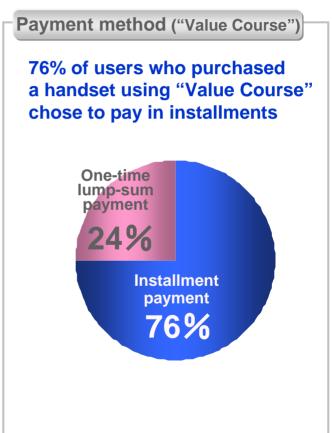
Contribute to future reduction of churns

Plan to offer greater benefits to long-term users by revamping "DoCoMo Premier Club" point program (from April 2008)

^{*} Percentage of combined "Fami-wari MAX 50", "Hitoridemo Discount 50" and "Office-wari MAX 50" subscribers to total cellular subscribers

Acceptance of new sales schemes (Nov. 26-Dec. 31, 2007)

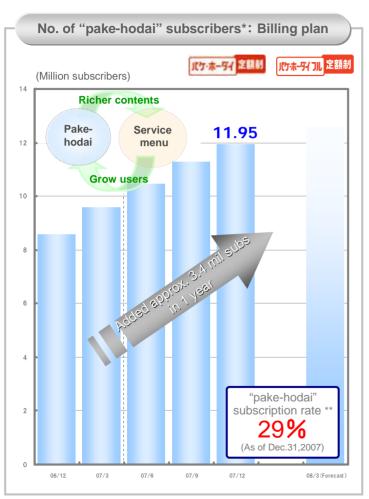


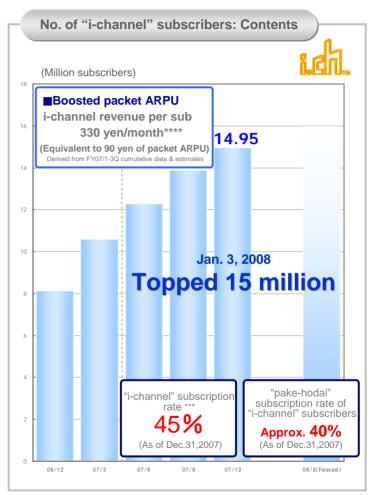


 Plan to release a total of 23 new models of 905i/705i handsets in 75 different colors during FY2007/2H



Flat-Rate Business -1-

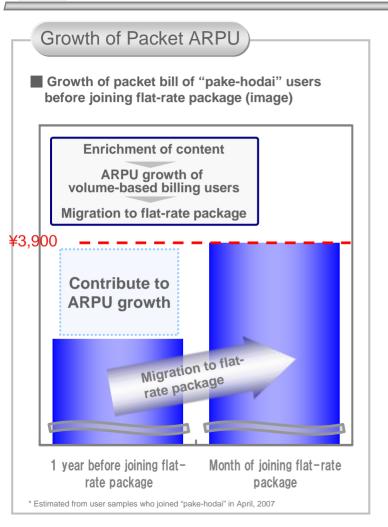


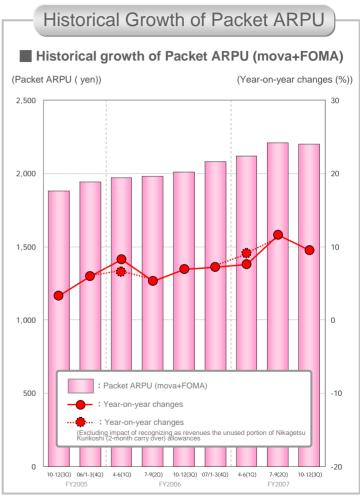


^{**:} Inclusive of "pake-hodai full" subscribers ***: pake-hodai subscription rate= No. of pake-hodai subscribers/Total FOMA subscribers ****: Sum of monthly subscription fee (¥150) and usage-based communication charges

^{***:} i-channel subscription rate= No. of i-channel subscribers/Total users of compatible handsets

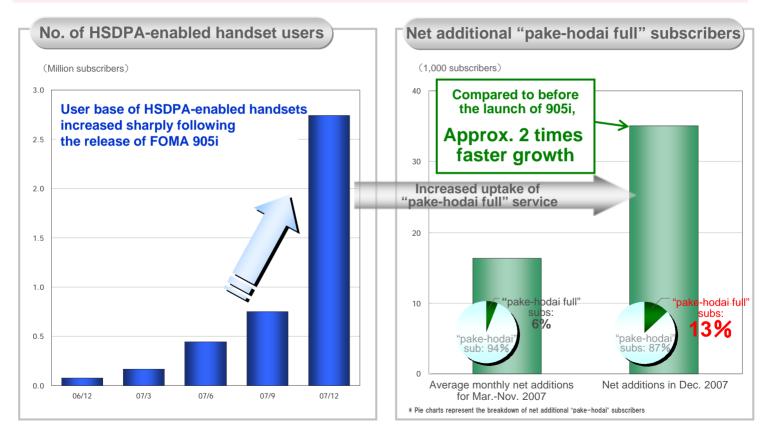
Flat-Rate Business -2-





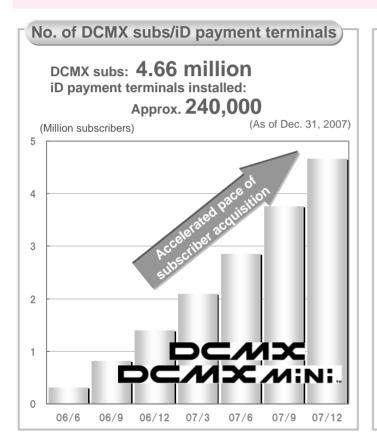
Flat-Rate Business -3-

 No. of net additional "pake-hodai full" subscribers increased after the launch of FOMA 905i handsets (HSDPA embedded as standard feature)



Credit Business

• DCMX subscribers grew to 4.66 million, and no. of iD payment terminals installed reached approx. 240,000 units





Business Tie-up with Google

 Jointly promote initiatives aimed at further enhancing the convenience of mobile Internet

New search services

- Set up search-box on top screen of "iMenu®"
- Search results for official/non-official i-mode sites and PC web sites to be displayed simultaneously
- Search-related advertisements using Google's ad platform Adwords™

Google applications

Study possibility of

- preloading Google Maps application as default handset feature, and
- supporting Gmail™, YouTube™, Picasa™, etc., on i-mode handsets

Platform

 Study commercial introduction of "Android*" on DoCoMo handsets

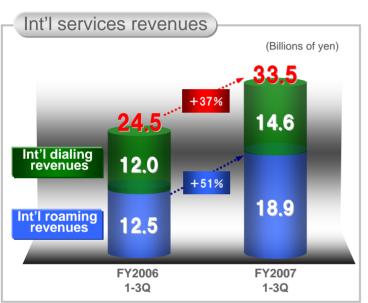
New mobile marketing

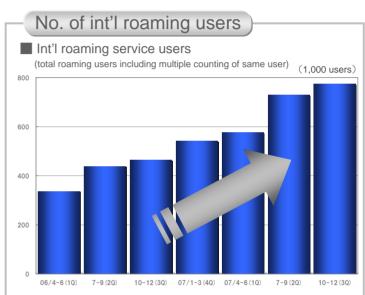
•To be studied jointly by Google and DoCoMo Group

^{* &}quot;Android" is a software platform for mobile phones, announced by the Open Handset Alliance™ participated by Google and other companies

International Business

International services revenues grew 37% year-on-year





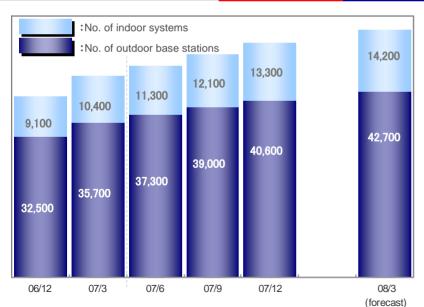
GSM + 3G roaming capability installed in FOMA905i series as a standard feature

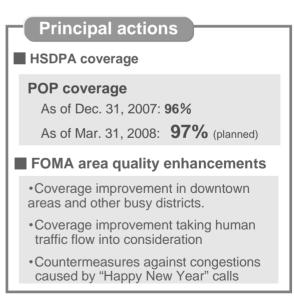
Further expansion of international roaming revenues

FOMA Network -1-

FOMA coverage buildup entered phase of quality enhancement

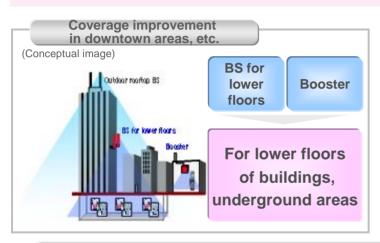
	2006/4-12 (1Q~3Q) (1)	2007/4-12 (1Q~3Q) (2)	Change (1) →(2)	2008/3 (Full-year forecast) (3) (Announced on 07/10/26)	Progress to full-year forecast (2)/(3)
CAPEX (billions of yen)	679.3	488.2	-28.1%	758.0	64.4%

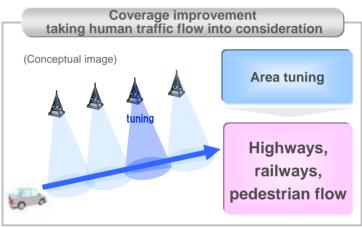


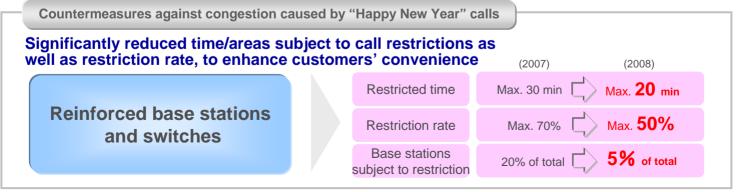


FOMA Network -2-

• FOMA coverage and quality improved significantly, as a result of meticulous network quality enhancement efforts



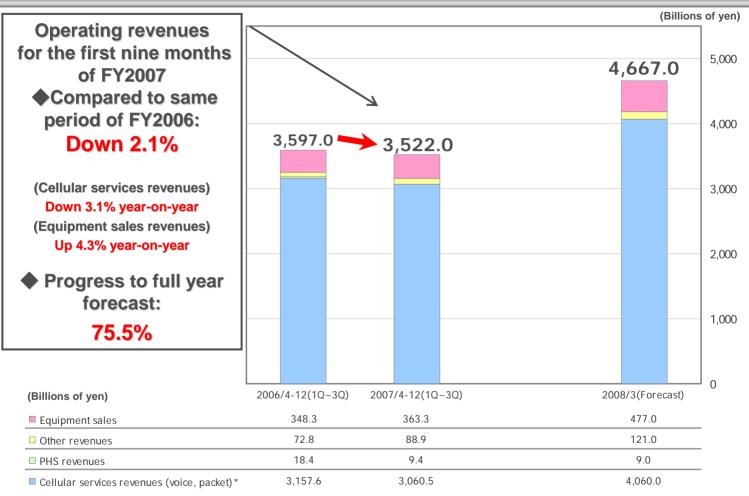






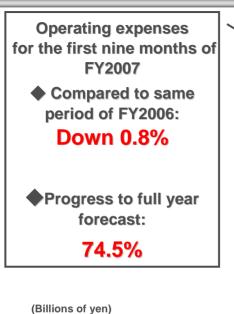


Appendices



^{* &}quot;International services revenues" are included in "Cellular services revenues (voice, packet)".

Operating Expenses



Personnel expenses

intangible assets

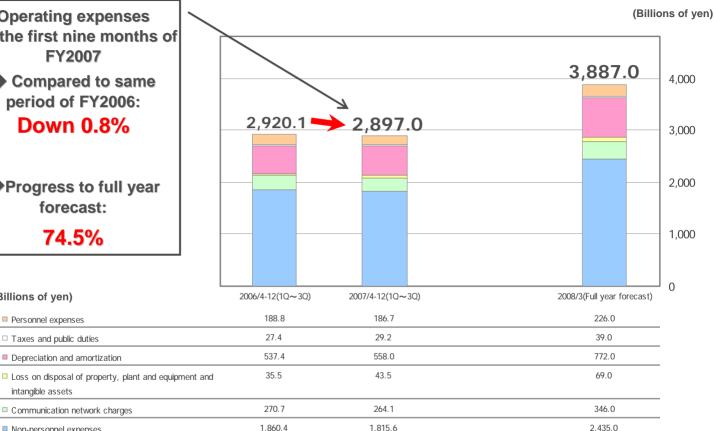
□ Taxes and public duties

Depreciation and amortization

Communication network charges Non-personnel expenses

(Incl.) Revenue-linked expenses*

(Incl.) Other non-personnel expenses



1.270.5

545.1

1.349.8

510.6

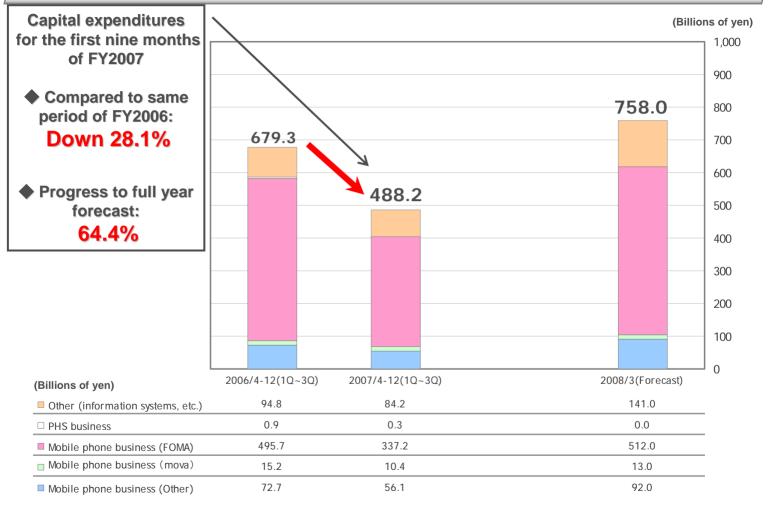
1.679.0

756.0

^{*} Revenue-linked expenses: Cost of equipment sold + distributor commissions + cost of DoCoMo Point service

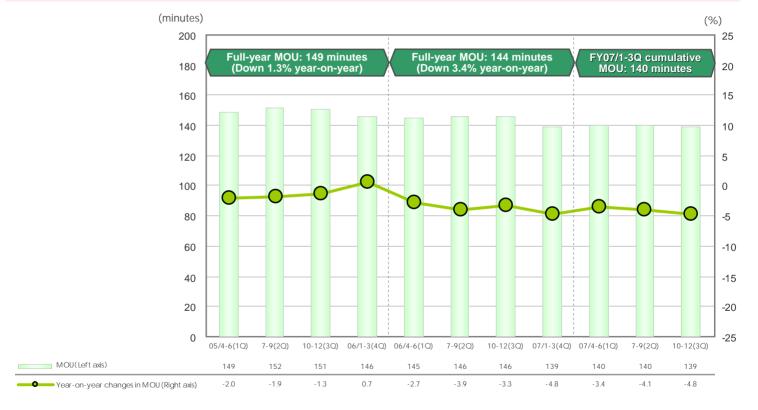


Capital Expenditures



Cellular (FOMA+mova) MOU

MOU for FY2007/3Q was 139 minutes (Down 4.8% year-on-year)



[◆] For an explanation of MOU, please see Slide 28 of this document, "Definition and Calculation Methods of MOU and ARPU".

Operational Results and Forecasts

					2006/4-12 (10~30) (1)	2007/4-12 (10~30) (2)	Changes (1) →(2)	2008/3 (Forecast)
	No. of Subscribers (1,000)*			(1,000)*	52,214	53,151	+1.8%	53,480
	mova				20,100	11,073	-44.9%	9,490
	FOMA				32,114	42,078	+31.0%	43,980
	i-mode				47,208	47,831	+1.3%	48,170
ell	Communication Module Service			odule Service	924	1,360	+47.2%	1,390
Cellular	Market share(%)			%)	55.0	52.9	-2.1 points	-
	Handsets sold (1,000)		movo	New	725	167	-77.0%	-
Phone			d mova	Replacement	1,035	213	-79.4%	-
Ф	(includin	(including handsets		New Migration from	3,767	4,389	+16.5%	-
	involving sales by DoCoMo)				6,924	5,137	-25.8%	-
				Other**	6,233	9,414	+51.0%	-
	Churn rate (%)			6)	0.72	0.85	+0.13 points	-
	No. of Subscribers (1,000)			(1,000)	530	155	-70.7%	-
PHS	ARPU (yen)***			**	3,110	3,030	-2.6%	-
	MOU (minutes)***) ***	59	46	-22.0%	-

^{*}Communication Module Service subscribers are included in the number of cellular phone subscribers in order to align the calculation method of subscribers with that of other cellular phone carriers. (Market share, the number of handsets sold and churn rate are calculated inclusive of Communication Module Service subscribers.)

^{**} Other includes purchases of additional handsets by existing FOMA subscribers.

^{***} For an explanation of MOU and ARPU, please see Slide 28 of this document, "Definition and Calculation Methods of MOU and ARPU".

Return to Shareholders

•Returning profits to shareholders is considered one of the most important issues in our corporate policies

Fiscal year ending Mar. 31, 2008 (Planned)

Dividend per share: 4,800 yen (Up 20%)

Repurchase of own shares:

Authorized to repurchase up to 1 million shares (maximum) for up to

200 billion yen at Ordinary General Meeting of Shareholders on June 19, 2007.

(Plan to cancel treasury shares kept in excess of 5% of issued shares at end of fiscal year.)

《Repurchase of Own Shares》 (As of Dec. 31, 2007)

	Budget (billions of yen)		No. of shares repurchased (millions of shares)	
	Max. authorized	Actual amount spent	Max. authorized	Actual no. of shares repurchased
Repurchase authorized at 15th ordinary general shareholder mtg	250	180.2 (72.1%)	1.4	0.95 (67.7%)
Repurchase authorized at 16 th ordinary general shareholder mtg	200	50 (25.0%)	1.0	0.3 (29.6%)

Definition and Calculation Methods of MOU and ARPU

- ◆ MOU (Minutes of usage): Average communication time per one month per one user.
- ◆ ARPU (Average monthly Revenue Per Unit):

Average monthly revenue per unit, or ARPU, is used to measure average monthly operating revenues attributable to designated services on a per subscription basis. ARPU is calculated by dividing various revenue items included in our wireless services revenues, such as monthly charges, voice transmission charges and packet transmission charges, from designated services which are incurred consistently each month, by the number of active subscriptions to the relevant services. Accordingly, the calculation of ARPU excludes revenues that are not representative of monthly average usage such as activation fees. We believe that our ARPU figures provide useful information to analyze the average usage per subscription and the impacts of changes in our billing arrangements. The revenue items included in the numerators of our ARPU figures are based on our U.S. GAAP results of operations.

- ◆ Aggregate ARPU (FOMA+mova): Voice ARPU (FOMA+mova) + Packet ARPU (FOMA+mova)
 - ♦ Voice ARPU (FOMA+mova): Voice ARPU (FOMA+mova) Related Revenues (monthly charges, voice transmission charges) /

No. of active cellular phone subscriptions (FOMA+mova)

♦ Packet ARPU (FOMA+mova): {Packet ARPU (FOMA) Related Revenues (monthly charges, packet transmission charges) +

i-mode ARPU (mova) Related Revenues (monthly charges, packet transmission charges)} /

No. of active cellular phone subscriptions (FOMA+mova)

- ♦ i-mode ARPU (FOMA+mova): i-mode ARPU (FOMA+mova) Related Revenues (monthly charges, packet transmission charges) /
 - No. of active cellular phone subscriptions (FOMA+mova)
- ◆ Aggregate ARPU (FOMA): Voice ARPU (FOMA) + Packet ARPU (FOMA)
 - ♦ Voice ARPU (FOMA): Voice ARPU (FOMA) Related Revenues (monthly charges, voice transmission charges) / No. of active cellular phone subscriptions (FOMA)
 - ◇ Packet ARPU (FOMA): Packet ARPU (FOMA) Related Revenues (monthly charges, packet transmission charges) / No. of active cellular phone subscriptions (FOMA)
- ◆ Aggregate ARPU (mova): Voice ARPU (mova) + i-mode ARPU (mova)
 - ♦ Voice ARPU (mova): Voice ARPU (mova) Related Revenues (monthly charges, voice transmission charges) / No. of active cellular phone subscriptions (mova)
- ◆ Number of active subscriptions used in ARPU and MOU calculations are as follows:
 - ♦ Quarterly data: sum of "No. of active subscriptions in each month"* of the current quarter
 - ♦ Half-year data: sum of "No. of active subscriptions in each month" of the current half
 - \diamondsuit Full-year data: sum of "No. of active subscriptions in each month"* of the current fiscal year
 - * "No. of active subscriptions in each month": (No. of subs at end of previous month + No. of subs at end of current month)/2
- *The revenues and no. of subscriptions of Communication Module Service are not included in the above calculation of ARPU and MOU.



Reconciliation of the Disclosed Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measures

. EBITDA and EBITDA margin	Billions of yen				
	Nine months ended December 31, 2006	Nine months ended December 31, 2007			
a. EBITDA	¥ 1,242.9	¥ 1,206.9			
Depreciation and amortization	(537.4)	(558.0)			
Losses on sale or disposal of property, plant and equipment	(28.6)	(23.9)			
Operating income	676.9	625.0			
Other income (expense)	3.8	3.7			
Income taxes	(276.7)	(253.3)			
Equity in net income (losses) of affiliates	(0.2)	1.2			
Minority interests in consolidated subsidiaries	(0.0)	(0.1)			
b. Net income	403.7	376.5			
c. Total operating revenues	3,597.0	3,522.0			
EBITDA margin (=a/c)	34.6%	34.3%			
Net income margin (=b/c)	11.2%	10.7%			

Note: EBITDA and EBITDA margin, as we use them, are different from EBITDA as used in Item 10(e) of regulation S-K and may not be comparable to similarly titled measures used by other companies.

2. Free cash flows excluding irregular factors and changes in investments for cash management purposes

	8	Billions of yen		
	•	Nine months ended December 31, 2006	Nine months ended December 31, 2007	
Free cash flows excluding irregular factors and changes in investments				
for cash management purposes		¥ 31.9	¥ 361.2	
Irregular factors (1)		(217.0)	9.0	
Changes of investments for cash management purposes (2)		49.4	147.7	
Free cash flows		(135.7)	517.9	
Net cash used in investing activities		(717.8)	(509.5)	
Net cash provided by operating activities		582.0	1,027.4	

Note: (1) Irregular factors represent the effects of uncollected revenues due to a bank closure at the end of the fiscal period.

Irregular factors during the nine months ended December 31, 2007 were the net effect of bank closures as of March 31, 2007 and December 31,

⁽²⁾ Changes in investments for cash management purposes were derived from purchases, redemption at maturity and disposals of financial instruments held for cash management purposes with original maturities of longer than three months.





